









Job Description

Summary

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Job title	Research Assistant Innovative Financing for Nature
Division	Social Sciences
Department	Leverhulme Centre for Nature Recovery, Environmental Change Institute, School of Geography and the Environment
Location	South Parks Road, Oxford OX1 3QY
Grade and salary	Grade 6: £32,332 - £38,205 per annum
Hours	Full time (37.5 hours per week)
Contract type	Fixed term until 31 Jan 2027
Reporting to	Dr Nicola Ranger (Environmental Change Institute, Leverhulme Centre for Nature Recovery)
Vacancy reference	174864
Additional information	Applications are particularly welcome and encouraged from women, black, and minority ethnic candidates, who are under-represented in posts in SoGE. SoGE are committed to equality and values diversity.
	The School of Geography and the Environment holds an Athena Swan Silver award in recognition of our commitment and success in addressing gender equality.
	The School of Geography and the Environment is committed to promoting a culture of equality, diversity, and inclusion in the workplace, including the undertaking of appropriate training as opportunities arise and/or when asked to do so.

The role

This is an exciting opportunity to collaborate on world-leading research with significant impact through a pioneering project to deliver landscape scale restoration across Africa. The position is co-funded by the Leverhulme Centre for













Nature Recovery and Natural State, a non-profit NGO headquartered in Kenya and working across Africa. The role will include academic and applied research, with a focus of analysing financing mechanisms to deliver and scale financing for nature, working closely with local and global stakeholders.

We are seeking a highly motivated and talented Research Assistant to help study, analyse and test innovative financing mechanisms for nature across Africa. An important design criterion of the project is community engagement and buy-in to ensure that funds are distributed equitably, so the postholder will have the opportunity to work on-the-ground in Kenya and other Africa countries closely alongside Natural State. The research will include substantial engagement with market participants, as well as dialogue with public financiers, including MDBs, and other relevant stakeholders. This collaboration will enable the development and application of impact-based financial mechanisms for nature.

The postholder will part of the Resilience and Development Group of the Environmental Change Institute (ECI) and the Leverhulme Centre for Nature Recovery, and will report to Dr Nicola Ranger, Senior Researcher and Programme Leader. The postholder will also work closely with Professor Yadvinder Malhi, Director of the Leverhulme Centre, and Jonathan Baillie and the wider team at Natural State to conduct research with local communities, financiers and wider stakeholders.

Background

The project responds to the growing global understanding of the linkages between nature, climate and our societies, the co-benefits of nature-based solutions for mitigation, adaptation, biodiversity and wider SDGs, and the urgency of closing the financing gap for nature-based solutions in Africa as outlined by UNEP FI and others.

As the impacts of climate change and biodiversity loss become increasingly apparent, there has been increasing global interest and commitment from the public (governments and multilateral institutions) and private (corporate and financial) sectors to address climate change and to bend the curve of biodiversity loss. Within this, a number of large corporations have made major financial commitments toward nature-based solutions. However, a lack of trust in existing financial mechanisms for nature, such as REDD+, exacerbated by a barrage of criticism, and lack of understanding, of such mechanisms, has made it difficult to access these resources and to catalyse growth of nature-based solutions.

The Leverhulme Centre and Natural State both recognise the importance of creating impact-based financing mechanisms to catalyse increased financing and funding for the protection and restoration of nature. The ultimate goal of this collaboration is to design, analyse, test and scale a range of financing mechanisms that create positive impacts for nature, climate and people. The research project will provide the underpinning evidence and analysis to support this goal. Importantly, the researcher will work closely in collaboration with market stakeholders, ensuring effective co-design and building of awareness and capability, including on the structures, risks and value proposition of nature finance.

Informed by an initial market analysis, Natural State has already identified multiple potential structures, recognising that not all the proposed mechanisms will reach market. Natural State is developing pilot projects with field partners across Africa to design and test these mechanisms. This research assistant position will work alongside Natural State to conduct world-research that will support, through evidence-based analysis and a combination of quantitative and qualitative research, the development and testing of nature financing mechanisms in Africa. The researcher will also analyse the opportunities for and effective structuring of blended finance (e.g. de-risking and credit-enhancement organisations). These goals will require in-depth applied research including market analysis, analysing structural design options, risk management and quality assurance, with the end goal of identifying structures and processes that create market confidence and trust if nature-based solutions are to scale, while meeting the needs of local communities. In addition, mapping of actors involved in nature finance, including development financiers, governments, regulators, specialised funds, ratings agencies, verifiers etc and analysing incentives, capabilities and roles in building viable markets. Finally, the research assistant will be expected to conduct a high-level analysis of potential areas for scaling based on the individual mechanisms, estimate potential market sizes for them, and

potential interest. Analyses will consider factors such as risk appetite, perceptions of risk and return of investors, bankability and regulatory and compliance requirements. The post holder will have opportunity to contribute to complementary programmes of work at Natural State and in the Leverhulme Centre and ECI, such as the development of impact measurement approaches and work with local communities to maximise benefits

Responsibilities

- Manage own academic research and administrative activities. This involves small scale project management, to co-ordinate multiple aspects of work to meet deadlines
- Contribute ideas for research and investigations to assess and enhance nature finance mechanisms across Africa, including for example: integrated carbon-biodiversity credits; rewilding (and other forms of) credit; nature-linked bonds and impact grants, investigating how these and other mechanisms can be used for sustainable, scalable and ethical finance for restoration activity across Africa.
- Adapt existing and develop new research methodologies, including developing and applying frameworks
 for appraising the effectiveness, viability and scalability of financing mechanisms against defined criteria,
 including benefits for SDGs and nature.
- Gather and analyse stakeholder feedback, including through roundtables.
- Contribute to Leverhulme Centre events and outreach activities and collaborative events with Natural State, including awareness raising and capability building.
- Collaborate and conduct research with a view to providing specific applied outputs as well as submitting regular papers to academic journals
- Contribute ideas for new research projects, including developing ideas for generating research income, and present detailed research proposals to senior researchers
- Collaborate in the preparation of research publications, and book chapters
- Present papers at conferences or public meetings

Selection criteria Essential selection criteria

- Hold masters degree with some relevant experience
- Possess sufficient specialist knowledge in the discipline to develop research projects and methodologies
- Ability to independently plan and manage a research project, including a research budget, and develop new ideas for research projects.
- Ability to build and manage good, collaborative working relationships at both an individual and institutional level, and spanning a range of cultures.
- Excellent organisational skills and the ability to manage and prioritise varied and diverse work streams.
- Passion for nature and strong interest in finance, and willingness to travel to Kenya
- Commitment to advancing diversity and inclusion.

Desirable selection criteria

- A track record of research or practice in the area of nature finance, including familiarity with carbon/biodiversity credits and the current issues in these areas
- Experience with and understanding of innovative finance, financial markets and what drives investors

About the Partnership

The Leverhulme Centre for Nature Recovery at the University of Oxford acts as a hub for innovative thinking, discussion and analysis of nature recovery nationally and worldwide, uniting leading researchers from a wide range of disciplines across the University. Its interdisciplinary approach brings together expertise from the departments of geography, ecology, social science, finance, economics, psychiatry, anthropology, artificial intelligence, statistics and earth observation, to collaborate on a range of projects, in conjunction with national and international partners. In this project, the Leverhulme Centre is collaborating with Natural State, a not-for-profit organisation working in Africa whose purpose is to catalyse nature restoration and protection at the scale and pace needed to create gamechanging impact for nature. At the core of what Natural State do is create rigorous, cost-effective and verifiable measurement of biodiversity, carbon, and human well-being impact for large-scale restoration and conservation efforts, and use these to build innovative financing mechanisms.

About the Leverhulme Centre for Nature Recovery

The Leverhulme Centre for Nature Recovery is being established at the University of Oxford in 2022, with an initial period of ten years. Its purpose is to draw on and consolidate the world-leading expertise of the University and its partners to address the challenge of delivering effective and socially inclusive nature recovery at scale, in order to support goals of reversing national and global biodiversity decline by the end of this decade.

Halting and reversing the ongoing loss and degradation of nature and its biodiversity are amongst the greatest challenges of our time. There is new political will and public demand to restore the natural world, but no previous experience of doing so at the scales required while also fully meeting societal needs. The **Leverhulme Centre for Nature Recovery** will tackle this challenge by addressing the ecological, social, cultural and economic dimensions of nature recovery in a single framework, harnessing state-of-the-art technologies and thereby developing and testing an innovative model to deliver nature recovery at scale, and monitor progress towards this recovery. The work of the Centre will be both empirical and synthetic, being tightly embedded in case studies in the UK and internationally, while also exploiting big data, Earth Observation, artificial intelligence and modelling to connect across scales and work packages. It will also be a **hub for innovative thinking**: our **interdisciplinary** approach unites leading researchers and thinkers from a wide range of disciplines including geography, ecology, social science, finance, economics, psychiatry, anthropology, artificial intelligence, statistics and Earth Observation.

The Centre is led by Director Professor Yadvinder Malhi along with an Executive Group. It is supported by a £10 million grant from the Leverhulme Trust lasting for ten years, and additional cofunding from the University of Oxford.

Pre-employment screening

Standard checks

If you are offered the post, the offer will be subject to standard pre-employment checks. You will be asked to provide: proof of your right-to-work in the UK; proof of your identity; and (if we haven't done so already) we will contact the referees you have nominated. You will also be asked to complete a health declaration so that you can tell us about any health conditions or disabilities for which you may need us to make appropriate adjustments.

Please read the candidate notes on the University's pre-employment screening procedures at: https://www.jobs.ox.ac.uk/pre-employment-checks

About the University of Oxford

Welcome to the University of Oxford. We aim to lead the world in research and education for the benefit of society both in the UK and globally. Oxford's researchers engage with academic, commercial and cultural partners across the world to stimulate high-quality research and enable innovation through a broad range of social, policy and economic impacts.

We believe our strengths lie both in empowering individuals and teams to address fundamental questions of global significance, while providing all our staff with a welcoming and inclusive workplace that enables everyone to develop and do their best work. Recognising that diversity is our strength, vital for innovation and creativity, we aspire to build a truly diverse community which values and respects every individual's unique contribution.

While we have long traditions of scholarship, we are also forward-looking, creative and cutting-edge. Oxford is one of Europe's most entrepreneurial universities and we rank first in the UK for university spin-outs, and in recent years we have spun out 15-20 new companies every year. We are also recognised as leaders in support for social enterprise.

Join us and you will find a unique, democratic and international community, a great range of staff benefits and access to a vibrant array of cultural activities in the beautiful city of Oxford.

For more information, please visit www.ox.ac.uk/about/organisation.

School of Geography and the Environment

The School of Geography and the Environment (SoGE) is a dynamic, diverse, interdisciplinary department at the University of Oxford combining natural and social science research interests and analytical skills, underpinned by geography's tradition of working in many different situations and contexts. The School is internationally recognized for the quality of its teaching, research and wider engagement across the breadth of human geography, physical geography and environmental studies. Based within the Social Sciences Division, the School incorporates three affiliated research centres as well as Geography: the Environmental Change Institute (ECI), the Smith School of Enterprise and Environment (SSEE), and the Transport Studies Unit (TSU).

The School is based partly within the Oxford University Centre for the Environment (OUCE) building and partly in the Dyson Perrins building, which was completely refurbished in 2022. The School's physical location enables us to easily connect with many academic departments and organisations across the University, and we collaborate with many of them. For example, the School is an active participant in fostering the Oxford University Networks for the Environment (ONE), which links up over 1000 individuals within the University around the themes of Biodiversity, Climate, Energy, Food and Water.

Our research spans issues related to the environment, climate change, energy, transport, development, geopolitics and cities. The School's research portfolio totalled approximately £105million across more than 170 research projects in 2021/22, from a wide variety of funders.

Much of this work is collaborative, and we currently estimate that research with our partners takes place in over 70 countries across the globe. We aim to contribute to the common good, and many of our researchers actively engage in advising local, national and international organisations; in giving written and oral contributions to government consultations both locally and nationally; and in engaging with others through policy, partnerships, business and social enterprise.

The School also provides world-class, multidisciplinary teaching. Our Undergraduate Honour School gives undergraduate students research-led teaching across the breadth of human and physical geography and environmental studies by internationally recognised academic staff. Two hundred and fifty graduate students from a wide range of nationalities currently study for taught and research postgraduate degrees with us, in our International Graduate School. For more information the School please visit: http://www.geog.ox.ac.uk

The School is committed to supporting the career development of all its members. Everyone is encouraged to undertake professional training from the range offered by the School, the Division and the University's People, Organisation and Development Unit. The School has a mentoring scheme and all staff are encouraged to work with a mentor during their time at SoGE; academic staff are also encouraged to have regular meetings with the Head of School to plan their career progression.

Since 1973 the **Transport Studies Unit** has established an international research reputation in transport research. Based within the world-leading School of Geography and the Environment at the University of Oxford, the TSU approaches global transport challenges from social science and holistic perspectives. By advancing understandings of the systems, processes and practices that shape the way people and goods move, the TSU hopes to inspire and inform change towards a more sustainable, just and accessible transport system. Our position within Geography and the University fosters interdisciplinary collaboration with researchers in other parts of the University and based elsewhere.

From geography to engineering, energy research to science and technology studies, and beyond, the TSU draws on the latest relevant developments in various disciplines and research fields. Our core team of researchers come from various disciplinary backgrounds, bringing with them a range of insight and expertise which enriches our research practice. Most TSU staff are full-time researchers working on specific externally funded projects. In addition to the core staff, it also hosts a number of academic visitors working more independently on cross-cutting issues. There is also an active group of international DPhil students working with individual staff.

The TSU has an excellent track record in collaborative projects. TSU researchers often works in partnership with colleagues in many UK universities, and has very active and well-established links with universities and research institutes across the EU, the Americas, Asia and Africa. They also work with partners from international agencies, transport policymakers, local authorities, businesses and industry, employers, non-governmental organisations, and activists.

For more information on the TSU please visit: http://www.tsu.ox.ac.uk

Since 1991, the **Environmental Change Institute** has worked alongside partners in government, business, academia and the community to understand environmental change and explore possible responses to the risks and opportunities it poses. Promoting an interdisciplinary approach, ECI explores sustainable solutions to global problems ensuring a fairer and more equal world for people today and in the future.

ECI has over 100 academics and researchers working around the world, establishing itself as an active and influential player in environmental change science. With a well-established track record in relation to Infrastructure, climate, energy, ecosystems, food, land use governance and water.

ECI is a leading player in a number of large research activities. In 2022 there are over 80 research projects totalling over £57 million funded through the UK's research councils and charitable foundations and trusts. We are proud of all our work but of particularly note we host the multi-agency UK Centre for Research into Energy Demand Solutions (CREDS), understanding the role of energy demand change in accelerating the transition to a zero carbon energy system. As part of Oxford University's strategic research Oxford Net Zero is an interdisciplinary research initiative working to track progress, align standards and inform effective solutions in climate science, law, policy, economics, clean energy, transport, land and food systems and greenhouse gas removal and storage.

In addition, The Oxford Programme for Sustainable Infrastructure Systems (OPSIS) is at the forefront of research and education to enable sustainable and resilient infrastructure. While the Leverhulme Centre for Nature Recovery Centre aims to investigate how to halt and reverse ongoing nature and biodiversity loss, by understanding how implement and finance nature recovery that is scalable, effective and socially just.

The ECI is also home to the MSc in Environmental Change and Management, the School's first taught postgraduate masters' programme, established in 1994. Through this MSc the ECI have successfully trained over 700 upcoming environmental leaders who comprise a lively and increasingly influential alumni community. For more information on the ECI please visit: http://www.eci.ox.ac.uk

The Smith School of Enterprise and the Environment (SSEE) was established at the University of Oxford in 2008 with a generous benefaction by the Smith family. We bring enterprise – public and private - together with world-leading teaching and research to achieve global net-zero emissions and sustainable development. Located within the internationally top-ranked School of Geography and the Environment, we work in close collaboration with leading academics across Oxford and beyond.

Decisions made this decade will determine the future of humanity and the planet. To stop the climate crisis, we need to shift global economic and financial systems towards sustainability. The Smith School's approach combines academic excellence with real-world impact. Our research shapes business and government policy and practice. We offer innovative evidence-based solutions to the environmental challenges facing humanity.

We apply expertise in economics, finance, business and law to tackle environmental and social challenges in six areas: water, climate, energy, biodiversity, food and the regenerative economy.

We equip the next generation through undergraduate and graduate teaching as part of the top-ranked School of Geography and the Environment. SSEE's new master's course in Sustainability, Enterprise and the Environment (MSc SEE) is already one of the most applied to at Oxford. Our executive education programmes empower business leaders and policy-makers throughout the world to take action.

SSEE's <u>Advisory Board</u>, <u>Business Fellows</u> and our wide-ranging external partnerships bring together experts from industry, consultancy, governments and NGOs to achieve the vision of a cleaner, fairer and more prosperous future

Social Sciences Division

The University's academic departments and faculties are organised into four large groups, known as Academic Divisions (Social Sciences, Mathematical, Physical and Life Sciences (MPLS), Medical Sciences, and Humanities). The academic divisions are responsible for academic oversight of the teaching and research of their constituent departments and faculties, for strategic and operational planning, and for personnel and resource management. The Head of the Social Sciences Division is Professor Timothy Power, who is a member of the University's Council. The Social Sciences Division is a world-leading centre of research and education in the social sciences. The social sciences at Oxford are distinctive for both their depth and breadth, with activity spanning fourteen departments and faculties and one cross-divisional unit. (These are as follows: Law, the Saïd Business School, Economics, Politics and International Relations, the Blavatnik School of Government, the School of Anthropology and Museum Ethnography, International Development, Sociology, Social Policy and Intervention, the Oxford Internet Institute, Archaeology, the School of Interdisciplinary Area Studies, Education, the School of Geography and the Environment and the Oxford Martin School.) Interdisciplinary links within and beyond the university are strong, extending to the humanities, natural sciences, and medical sciences.

Academic and research staff and research students are engaged in world-leading research that challenges current ideas and theories and is tackling some of the major challenges facing humanity, such as sustainable resource management, migration, governance, poverty and development, and justice. REF 2014 confirmed Oxford as the UK powerhouse for research in the social sciences, where Oxford accounted for more world-leading (4*) research than any other institution, across the social sciences units of assessment to which it made submissions. The division has an extensive portfolio of external funders and collaborators, with competitively-awarded external research income exceeding £40million per year. Researchers in the division engage actively beyond academia and their research has influence in many spheres from innovation in public policymaking to practitioner communities such as law, business, education, social welfare and NGOs.

The division also delivers an exceptional range of high quality educational programmes (undergraduate, postgraduate taught and postgraduate research), all of which are underpinned by the innovative research being undertaken by our academics. Programmes range from those at the interface of the natural sciences, through to professionally-oriented provision in areas such as business, law and education. The division is home to several of Oxford's most widely recognised teaching programmes, such as Philosophy, Politics and Economics (PPE); the BCL; the MPhils in International Relations, in Economics, and in Development Studies; the MBA and EMBA; and the nationally regarded PGCE.

For more information please visit: http://www.socsci.ox.ac.uk/

How to apply

Applications are made through our online recruitment portal. Information about how to apply is available on our Jobs website https://www.jobs.ox.ac.uk/how-to-apply.

Your application will be judged solely on the basis of how you demonstrate that you meet the selection criteria stated in the job description.

As part of your application you will be asked to provide details of two referees and indicate whether we can contact them now.

You will be asked to upload a CV and a supporting statement. The supporting statement must explain how you meet each of the selection criteria for the post using examples of your skills and experience. This may include experience gained in employment, education, or during career breaks (such as time out to care for dependants)

Please upload all documents as PDF files with your name and the document type in the filename.

All applications must be received by **midday** UK time on the closing date stated in the online advertisement.

Information for priority candidates

A priority candidate is a University employee who is seeking redeployment because they have been advised that they are at risk of redundancy, or on grounds of ill-health/disability. Priority candidates are issued with a redeployment letter by their employing department(s).

If you are a priority candidate, please ensure that you attach your redeployment letter to your application (or email it to the contact address on the advert if the application form used for the vacancy does not allow attachments).

If you need help

Application FAQs, including technical troubleshooting advice is available at: https://staff.web.ox.ac.uk/recruitment-support-faqs

Non-technical questions about this job should be addressed to the recruiting department directly recruit@ouce.ox.ac.uk

To return to the online application at any stage, please go to: www.recruit.ox.ac.uk.

Please note that you will receive an automated email from our online recruitment portal to confirm receipt of your application. Please check your spam/junk mail if you do not receive this email.

Important information for candidates

Data Privacy

Please note that any personal data submitted to the University as part of the job application process will be processed in accordance with the GDPR and related UK data protection legislation. For further information, please see the University's Privacy Notice for Job Applicants at: https://compliance.admin.ox.ac.uk/job-applicant-privacy-policy. The University's Policy on Data Protection is available at: https://compliance.admin.ox.ac.uk/data-protection-policy.

The University's policy on retirement

The University operates an Employer Justified Retirement Age (EJRA) for very senior research posts at **grade RSIV/D35** and clinical equivalents **E62** and **E82** of 30 September before the 70th birthday. The justification for this is explained at: https://hr.admin.ox.ac.uk/the-ejra.

For **existing** employees on these grades, any employment beyond the retirement age is subject to approval through the procedures: https://hr.admin.ox.ac.uk/the-ejra.

There is no normal or fixed age at which staff in posts at other grades have to retire. Staff at these grades may elect to retire in accordance with the rules of the applicable pension scheme, as may be amended from time to time.

Equality of opportunity

Entry into employment with the University and progression within employment will be determined only by personal merit and the application of criteria which are related to the duties of each particular post and the relevant salary structure. In all cases, ability to perform the job will be the primary consideration. No applicant or member of staff shall be discriminated against because of age, disability, gender reassignment, marriage or civil partnership, pregnancy or maternity, race, religion or belief, sex, or sexual orientation.

Benefits of working at the University

Employee benefits

University employees enjoy 38 days' paid holiday, generous pension schemes, flexible working options, travel discounts including salary sacrifice schemes for bicycles and electric cars and other discounts. Staff can access a huge range of personal and professional development opportunities. See https://hr.admin.ox.ac.uk/staff-benefits

Employee Assistance Programme

As part of our wellbeing offering staff get free access to Health Assured, a confidential employee assistance programme, available 24/7 for 365 days a year. Find out more https://staff.admin.ox.ac.uk/health-assured-eap

University Club and sports facilities

Membership of the University Club is free for University staff. It offers social, sporting, and hospitality facilities. Staff can also use the University Sports Centre on Iffley Road at discounted rates, including a fitness centre, powerlifting room, and swimming pool. See www.club.ox.ac.uk and https://www.sport.ox.ac.uk/.

Information for staff new to Oxford

If you are relocating to Oxfordshire from overseas or elsewhere in the UK, the University's Welcome Service includes practical information about settling in the area, including advice on relocation, accommodation, and local schools. See https://welcome.ox.ac.uk/

There is also a visa loan scheme to cover the costs of UK visa applications for staff and their dependants. See https://staffimmigration.admin.ox.ac.uk/visa-loan-scheme

Family-friendly benefits

We are a family-friendly employer with one of the most generous family leave schemes in the Higher Education sector. Our Childcare Services team provides guidance and support on childcare provision, and offers a range of high quality childcare options at affordable prices for staff. In addition to 5 University nurseries, we partner with a number of local providers to offer in excess of 450 full time nursery places to our staff. Eligible parents are able to pay for childcare through salary sacrifice, further reducing costs. See https://childcare.admin.ox.ac.uk/. We also subscribe to the Work+Family Space, a service that provides practical advice and support for employees who have caring responsibilities for dependants of all types. See https://hr.admin.ox.ac.uk/my-family-care

Supporting disability and health-related issues (inc menopause)

We are committed to supporting members of staff with disabilities or long-term health conditions, including those experiencing negative effects of menopause. Information about the University's Staff Disability Advisor, is at https://edu.admin.ox.ac.uk/disability-support. For information about how we support those going through menopause see https://hr.admin.ox.ac.uk/menopause-guidance

Staff networks

The University has a number of staff networks including for research staff, BME staff, LGBT+ staff, disabled staff network and those going through menopause. Find out more at https://edu.admin.ox.ac.uk/networks

The University of Oxford Newcomers' Club

The University of Oxford Newcomers' Club is run by volunteers that aims to assist the partners of new staff settle into Oxford, and provides them with an opportunity to meet people and make connections in the local area. See www.newcomers.ox.ac.uk.

Research staff

The Researcher Hub supports all researchers on fixed-term contracts. They aim to help you settle in comfortably, make connections, grow as a person, extend your research expertise and approach your next career step with confidence. Find out more https://www.ox.ac.uk/research/support-researchers/researcher-hub

Oxford's Research Staff Society is a collective voice for our researchers. They also organise social and professional networking activities for researchers. Find out more https://www.ox.ac.uk/research/support-researchers/connecting-other-researchers/conford-research-staff-society